

Bryant ▪ Miller ▪ Olive  
ATTORNEYS AT LAW

Public Finance

State & Local Government Law

Complex Transactions & Project Finance

*A* SPECIALTY PRACTICE

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# Bryant ■ Miller ■ Olive

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# The Firm Overview

## A Commitment to Quality

With a long and distinguished history in serving the needs of its public and private sector clients, Bryant Miller Olive is viewed today as a firm of attorneys with closely related specialty practices, including public finance, state and local government, and structured and project finance.

A national leader in legal matters related to public finance, state and local government, complex transactions and project finance, Bryant Miller Olive is a highly specialized law practice whose attorneys work closely in related fields. Attorneys with the firm have served as General Counsel to governmental agencies, are listed in *The Best Lawyers in America*, have been named among the Legal Elite by *Florida Trend Magazine*, and serve on professional and governmental boards and committees. In 2005, Bryant Miller Olive was ranked second in the southeastern United States by *Securities Data Company*, in terms of the number of bond counsel issues. The firm closed 96 transactions, totaling in excess of \$3.5 billion.

## Diversity

Bryant Miller Olive is totally committed to the firm's equal employment opportunity program and continuously seeks new opportunities to employ persons of diverse race, creed, color, national origin and sex.

***More than 25% of the firm's attorneys and employees are African-American, Hispanic or women.***  
***More than 25% of the firm's shareholders are women.***

## Team Approach

The firm's philosophy is to assign a team of lawyers with complementary skills, expertise and experience to a client in order to provide the highest quality and most responsive service,

thus assuring that an attorney familiar with the transaction or issue is always available and responsive to the client. Firm attorneys collaborate continuously with the client and with one another throughout the representation, always working to be responsive to the client.

## **Quality Attorneys & Service**

For more than 35 years, Bryant Miller Olive has been providing its clients with a blend of legal expertise, sophistication and detail-oriented service. The firm is recognized for its purposeful caution and deliberative attention to detail and is respected for the precision of legal service and representation clients have come to expect from Bryant Miller Olive.

The firm is rated “AV” by Martindale-Hubbell, has lawyers listed in *The Best Lawyers in America* and has attorneys serving on numerous professional and governmental boards and committees.

The firm’s attorneys are professionals who are committed to maintaining a strong tradition of high standards and excellence. From backgrounds rich in public and government service, as well as private sector and corporate law, the attorneys of Bryant Miller Olive represent a diverse mix of the best and brightest legal counsel. Their dedication results in a steadfast bond of loyalty and respect between the firm and its clients.

## **Strong, Lasting Relationships**

A recognized leader in public finance, state and local government law, business law, and structured and project finance, Bryant Miller Olive bases its consistent and ever-increasing success on the provision of quality legal services, a conservative management philosophy and stable, solid relationships with clients.

From a small governmental unit seeking to build its first waste water treatment facility to representing major, publicly-traded companies on complex transactions and working through complicated governmental regulations, the firm makes no distinctions between large and small. At Bryant Miller Olive every client matters and merits the full range of the firm’s expertise and experience.

## The Practice Areas

### **Affordable Housing**

The use of tax-exempt financing and low-income tax credits, together with other programs offered by local, state and federal agencies, requires the use of attorneys with a thorough knowledge of issues facing affordable housing agencies and developers. The attorneys of Bryant Miller Olive have been working extensively in the area of affordable housing for more than twenty years and are prepared to assist clients in a wide range of legal matters in this area. Clients include state and local government issuers of tax-exempt debt, private and not-for-profit developers, local public housing agencies and investment bankers and lenders. The firm's affordable housing attorneys are also actively assisting local governments in their efforts to address the ongoing affordable work-force housing crisis.

## Corporate Trust & Default

With more public finance lawyers in Florida than any other law firm, Bryant Miller Olive is in a unique position to advise corporate trust clients and other financing participants on new, existing and “troubled” public finance issues. The firm has represented a number of national and regional corporate trustees in their various roles as trustee, paying agent, registrar, escrow agent, and custodian. In addition to representing corporate trustees in connection with the issuance of new or refunded debt, the firm has been involved in numerous issues involving existing bond debt, including modifications of existing documents, sale or transfer of projects, sale of transfer of bondholders' interest, defeasance of bonds, termination of indentures, and resignation or appointment of successor trustees. Lawyers in the firm have also worked on a wide range of non-bankruptcy and bankruptcy workouts and reorganizations, providing legal representation to corporate trustees, conduit borrowers, governmental entities, and other bond participants in all stages in the administration of a troubled bond-financed facility. With the firm's expertise in public finance disclosure, the firm also advises corporate trustees, conduit borrowers, governmental entities, and other bond participants on the intricacies of bondholder and other disclosure during the pendency of a workout or reorganization.

## **Energy & Utility**

Representing public and investor-owned utilities, Bryant Miller Olive attorneys are involved in local and state regulatory and transactional issues. From the acquisition of local utilities, to representing clients in the development of large regional utilities, as well as the construction of generation facilities for electric utilities, the firm's lawyers are recognized for their highest level of expertise in the utility area. In addition, the firm has developed extensive expertise in the development and financing of energy, water, wastewater and infrastructure projects, entity and asset acquisitions and dispositions, as well as construction law matters, with experience in representing clients in the State of Florida, across the United States and attorneys whose practice has included Africa, Europe, Saudi Arabia and Latin America.

## **Government Procurement**

Procurement matters are at the forefront of government challenges and Bryant Miller Olive understands the rules, laws and policies entailed in these complicated matters. Members of the firm have held top leadership positions with multiple state agencies and local governments and have hands-on procurement experience, both from the public and private sector perspectives. The firm has two former Deputy Secretaries of the Department of Management Services, Florida's contracting agency, a former Director of State Purchasing for the State of Florida and two former agency General Counsels. Our lawyers are among the most skilled and respected on matters relating to public contracts, procurement strategy, business development and the bid process. Firm attorneys have been integrally involved in crafting Florida's present procurement framework and practices. Our attorneys remain on the cutting edge of procurement laws and regulations by providing counsel and advice on all procurement and technology related legislation. Bryant Miller Olive can facilitate lectures on the procurement process and train companies in developing and maintaining public sector customers. Bryant Miller Olive advises businesses on public sector procurement matters, including the provision of strategic, legal and political counsel during the business development process, throughout the procurement, contract negotiation and during the term of the contract. Bryant Miller Olive recognizes the importance of marrying your business objectives to the priorities of the policy and decision makers.

## **Governmental Consulting**

Bryant Miller Olive is an active participant in the legislative and local governmental consulting area. As registered lobbyists before both the legislative and executive branches of government, members of the firm have a detailed knowledge of the workings of the State government and the Florida legislature and work strategically with clients to formulate a game plan to meet both their short- and long-term needs. Through years of working with staff members and legislators, the firm is able to provide not only high quality legal services, but also a thorough understanding of historical precedents and needs of various agencies.

## Labor & Employment

Bryant Miller Olive's Labor and Employment attorneys, all of whom are Board-certified by the Florida Bar, offer 60 years of combined experience to the firm's clients. The Labor and Employment attorneys represent management exclusively. These attorneys are expert in the entire spectrum of both traditional labor law and employment law, including human resources counseling and compliance. Their focus is on prevention. Bryant Miller Olive's attorneys work closely with human resource and other managers to review and revise policies and practices to ensure compliance with the ever-changing requirements of employment law. They offer customized training for managers, supervisors, and line employees in anti-harassment and discrimination procedures, wage-hour practices, HIPAA and other regulatory compliance, and in many other areas. If disputes arise, Bryant Miller Olive's Labor and Employment attorneys are all veteran litigators who are equally at home before local, state, and federal administrative agencies and courts. The Labor and Employment group offers years of experience in all aspects of traditional labor law. It offers union avoidance techniques and training and can help management conduct union election campaigns. Its attorneys are experienced in helping employers in contract negotiations and in defending grievances, arbitrations, and unfair labor practice charges, from the lowest level through appellate advocacy in the federal court of appeal.

## **Land Use**

From Key West across the state to Pensacola, development and growth management matters are at the forefront of the list of issues facing Florida. Members of the firm are involved and knowledgeable in land use matters for projects across the State of Florida. Representing both local governments and private interests, members of the firm are able to represent clients on a vast range of issues relating to concurrency, comprehensive planning amendments, zoning ordinances, water issues, school concurrency and other development rights.

## **Litigation**

Bryant Miller Olive's litigation attorneys are experienced trial practitioners who are fully integrated into the firm's other practice areas. The litigation practice group regularly handles contested matters for both private and public sector clients. Our litigation attorneys are experienced in handling matters in administrative forums and state and federal courts, at the trial and appellate levels. We have significant depth in matters relating to government contracts, construction, labor and employment, real property (land use and environmental), and business disputes. Our goal is to resolve matters quickly on behalf of the client in the most cost efficient manner, while providing the highest level of professional service.

## Public Finance

With more public finance lawyers in Florida than any other law firm, Bryant Miller Olive provides comprehensive, fully integrated service to its clients, including serving as Bond Counsel, Disclosure Counsel, Underwriter's Counsel, Swap Counsel, Bank's Counsel, Trustee's Counsel, Note Counsel, Borrower's Counsel, Issuer's Counsel and Special Tax Counsel, as well as providing all services relating to complex transactions and derivative products. Firm attorneys work on public finance transactions in numerous states and the firm has been listed in *The Bond Buyer's Municipal Marketplace* since 1973. Bryant Miller Olive's dedicated Section 103 tax attorneys are recognized throughout the industry for their years of experience and reputation for providing comprehensive tax advice in the public finance area.

For ten years running, the Securities Data Company has consistently ranked Bryant Miller Olive as the number one Bond Counsel firm in Florida based upon the number of bond issues completed each year in the state. The firm's high level of expert legal service and experience includes general obligation bonds, utility revenue bonds, special assessment bonds, excise tax bonds, community development district financings, school district and charter school financings, forward delivery bond issues, variable rate demand obligations, auction rate securities, as well as interest rate swaps and hedge agreements as financing tools.

## **Public Private Partnership**

When public resources are not sufficient to satisfy demand for public goods, Bryant Miller Olive is uniquely qualified to facilitate public-private partnership (P3) initiatives to provide creative solutions. The firm's lawyers know how to reconcile the differing perspectives of the public and private sectors and bridge the cultural gaps that often pose a major risk to P3 projects. Experience includes representing state and local agencies and private companies in transactions involving privatizing, developing, financing, constructing, and operating facilities such as schools, prisons, housing, utilities and transportation infrastructure. Bryant Miller Olive attorneys are intimately familiar with procurement and contracting strategies designed to guard the public trust, while attracting private investment. International experience coupled with local knowledge helps unify the P3 stakeholders: bankers, contractors, designers, developers, governments, investors, and operators.

## Real Property

Bryant Miller Olive routinely assists clients in a wide range of complex real estate matters, including residential, commercial and governmental development projects, commercial leasing, construction lien law, real estate financing, real estate brokerage law, land use and title insurance. The members of the firm's real estate practice have valuable experience representing investors, developers, lenders and governmental entities in connection with real estate projects such as convention center facilities, industrial projects, apartment complexes, residential developments, retail facilities, mixed-use projects, senior living facilities and college housing facilities. Bryant Miller Olive's extensive expertise in public finance, municipal law and land use law provides a significant advantage in representing the public and private development community.

## **State & Local Government**

Bryant Miller Olive has a unique relationship with government agencies. Through the extensive experience and years of hands-on government law practice, the firm has gained the gratitude and respect of many government agencies. A significant number of lawyers in the firm have served as General Counsel for large governmental agencies and have an in-depth working knowledge of the issues facing Florida local governments. Water, land development, public procurement, Sunshine law, ethics laws, first amendment, public records, sewer and storm water utility and sludge disposal are just a few of the major issues that attorneys in the firm have been involved in assisting local governments in the State of Florida.

## The Professionals

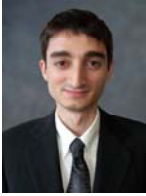


### **Kenneth R. Artin**

#### *Practice Areas*

- Public Finance
- Land Use
- Public Private Partnership

Ken Artin has been actively practicing public finance law beginning in 1986 and, since 1991, has practiced exclusively in Florida. He has represented municipalities, counties, school districts and special taxing districts as disclosure counsel, bond counsel and special tax counsel. He has experience with both general obligations, backed by the full faith and credit of the political subdivision, and with revenue obligations including lease-purchase financings. Mr. Artin has been named as among the state's Legal Elite by Florida Trend Magazine and is also active at the national level through his involvement with the National Association of Bond Lawyers. He is a regular panelist, along with members of the Securities Exchange Commission staff, at NABL's annual conference in Chicago on the topic of legal issues related to the adequacy and fairness of disclosure for initial public offerings of tax-exempt financings. He took an active role in the NABL response to the Securities Exchange Commission's initial release of Rule 15c2-12 and the recent NABL response to the US Treasury's proposed revisions to Circular 230. Mr. Artin is listed in the Municipal Bond Attorneys section of The Bond Buyer's Municipal Marketplace. He graduated from the State University of New York at Buffalo's Law School in 1982 and from Southern Methodist University with an LL.M. in taxation in 1983. Mr. Artin is the Managing Shareholder of the firm's Orlando office.



## **Jason M. Breth**

### *Practice Areas*

- Public Finance
- State & Local Government
- Government Procurement

Jason M. Breth joined Bryant Miller Olive as a law clerk in May 2006. As a law clerk, Mr. Breth gained knowledge and experience in all of Bryant Miller Olive's practice areas. Mr. Breth has assisted on public finance matters, including assisting with bond, disclosure and underwriter's counsel representation of numerous local government entities. Mr. Breth has also assisted on redevelopment and special assessment programs. Mr. Breth is currently a member of two of Bryant Miller Olive's practice groups: Public Finance and State and Local Government Law. Mr. Breth is a member of The Florida Bar, the National Association of Bond Lawyers and is listed in the Municipal Bond Attorneys section of The Bond Buyer's Municipal Marketplace. Mr. Breth received his Juris Doctorate from the Florida State University College of Law with high honors in May 2007. While in law school, Mr. Breth was a member of the Florida State University Law Review, the Florida State University Business Law Review and the Phi Delta Phi Honor Society. Upon graduation, Mr. Breth was inducted into the Florida State University Chapter of the Order of the Coif, an honor society for law school students who earn a Juris Doctor degree and graduate in the top 10 percent of their class. In May 2004, he graduated summa cum laude from Virginia Tech where he received a Bachelor of Arts in Political Science.



## **Susan H. Churuti**

### *Practice Areas*

- State & Local Government
- Governmental Consulting

Susan H. Churuti practices in the state and local government area. She worked extensively with the Pinellas County Attorney's Office, serving as the County Attorney for over twenty years. Mrs. Churuti has extensive experience representing the county, its constitutional officers, which are the Clerk of the Circuit Court, Property Appraiser, Sheriff, Supervisor of Elections, and Tax Collector. Her expertise includes state and U.S. constitutional law, legislation, charters, eminent domain, elections, risk management, public construction, public finance, utilities, and procurement, as well as litigation and appellate practice. She is proficient in board representation, serving as general counsel for more than 50 boards, commissions, and special districts. She served for a long tenure as the attorney for the Pinellas County Legislative Delegation in drafting local bills and special acts. Mrs. Churuti has been active in the Florida Bar, serving as the Chair of the Eminent Domain Committee and the Chair of the City County and Local Government Law Section, which awarded her the Ralph A. Marsicano Award for significant contributions to the development of local government law in Florida. She has served as the President of the Florida Association of County Attorneys, which awarded her their Ethics in Government Award in 2008, and the President of the Clearwater Bar Association. Mrs. Churuti is a member of the Barney Masterson Inn of Court, which awarded her the Richard T. Earle Professionalism Award. She served as an adjunct professor at Stetson University College of Law for eleven semesters, and is board certified in City, County and Local Government Law. Mrs. Churuti is active in her community, serving on the Chapter of St. Peter's Cathedral (Episcopal) and fund-raising for the Girl Scouts of West Central Florida. She graduated from Washington and Lee University School of Law in 1979.



## **Randall C. Clement**

### *Practice Areas*

- Public Finance
- Affordable Housing

Randy Clement has been involved in the public finance practice for over 25 years. He has extensive experience in state and local government revenue bond financings in the State of Florida. He has particular expertise in airport, hospital, multi-family and single family housing, electric and water and sewer utility financings, as well as various special tax and enterprise fund financings. Serving in the capacity of bond counsel, underwriter's counsel and disclosure counsel, Mr. Clement's experience includes fixed rate, variable rate and auction rate financings, commercial paper programs, various derivative products and credit and liquidity enhanced transactions. He has been recognized in The Best Lawyer's in America, Florida Trend's Legal Elite and Florida's Super Lawyers and is rated "AV" by Martindale-Hubbell. Mr. Clement is also listed in the Municipal Bond Attorneys section of The Bond Buyer's Municipal Marketplace and is a member of the National Association of Bond Lawyers and the Local Government Section of The Florida Bar. Mr. Clement earned a J.D. degree, with honors in 1981, and a B.S.B.A. degree, with high honors in 1978, from the University of Florida, where he became a member of the Order of the Coif legal honor society and served on the Board of Editors of Appellate Advocacy.



## **Thomas B. Constantine**

### *Practice Areas*

- Energy & Utility
- Public Finance
- Public Private Partnership
- Litigation

Tom Constantine has extensive experience in the developing and financing of energy and infrastructure projects, energy industry acquisitions/divestitures and in international transactions. His legal expertise is enhanced by his civil engineering experience in California and Texas, and collaboration with the Madrid firm Uria & Menendez. S.C., in the translation of a broad range of M&A, project finance and transaction documents. He has negotiated project and finance agreements for the refinancing of coal-fired facilities, acquisition of gas-fired generation facilities, negotiated contracts for the EPC contractor for a 300 MW generating facility, and negotiation and documentation of agreements for the construction, lease and operation of natural gas pipelines. Additionally, Mr. Constantine has extensive experience in negotiation and documentation of agreements for the construction and operation of a wastewater collection and treatment system in Florida, as well as a membrane filtration drinking water treatment facility in Texas. He has also negotiated EPC, major equipment and O&M contracts for owners and contractors for electric generating facilities in the United States and Latin America. In addition to his expertise in financings for electric generating projects, he has negotiated acquisition and divestiture of interests in QF and non-QF generating facilities and natural gas pipelines, and negotiated power purchase and tolling agreements. Mr. Constantine is the Managing Shareholder of the firm's Jacksonville Office and currently chairs the firm's Energy & Utility practice area. Prior to receiving his Juris Doctor degree from the Tulane University School of Law, Mr. Constantine received his B.S. in Civil Engineering from Stanford University.



## **Charles L. Cooper, Jr.**

### *Practice Areas*

- Real Property

Charles Cooper is a Florida board certified tax lawyer, and has extensive experience representing clients in commercial real estate and business transactions. His commercial real estate experience includes representation of sellers, purchasers and lenders in a variety of areas, including negotiating and drafting documentation in connection with the acquisition and financing of real estate (including development and construction loans); refinancing of mortgage debt; and preparing commercial leases, “like kind” exchange documentation, covenants and restrictions for commercial centers and subdivisions, owners’ agreements and organizational documents for business property owners’ associations. Mr. Cooper also has extensive experience representing and advising clients in all phases of their business entities, including formation of corporations, partnerships and limited liability companies, through the operating and sale or dissolution stages. His work in this area includes assisting clients in selecting and organizing the appropriate business entity; establishing corporate procedures; preparation of shareholder and partnership buy-sell agreements; negotiating and drafting contracts, including employment contracts and leases; representation of business clients in federal and state tax planning matters, including administrative protests and appeals; and sales and acquisitions of businesses, including asset sales and purchases, sales of business entities, mergers and reorganizations. Mr. Cooper is a member of the Florida Bar and the Georgia Bar. He received the degree of LL.M. in taxation from the University of Florida, in 1989. He received his J.D., with honors, from Florida State University in 1988, and his B.S. in Accounting from Florida State University in 1985. He presently serves as a citizen member of the Leon County, Florida, Citizens’ Investment Oversight Committee.



## **James C. Crosland**

### *Practice Areas*

- Labor & Employment
- Litigation

Mr. Crosland has represented management exclusively in the practice of labor and employment law for thirty-four years. He has advised clients in both the private and public sectors in numerous successful election campaigns which resulted in the defeat of union organizing attempts. He also has extensive experience in advising clients how to maintain a union-free workplace environment. Mr. Crosland represents employers before the National Labor Relations Board and the Florida Public Employee Relations Commission in both representation (union organizing) and unfair labor practice cases. He also represents employers in collective bargaining negotiations and in the grievance and arbitration processes. Mr. Crosland has represented employers in a wide range of employment litigation matters before federal, state and local employment discrimination agencies and in both federal and state courts involving claims of race, sex, national origin, religion, age discrimination, retaliation and constitutional claims. He has also represented both private and public sector clients in defending whistleblower claims. He regularly counsels clients on a wide variety of personnel policy and compensation issues. He has been named in The Best Lawyers in America, a list compiled through a peer-review survey, for three consecutive years and was listed in Florida Trends Legal Elite. Mr. Crosland received his B.A. from Tulane University and his J.D. from Tulane Law School in 1968.



## Michael S. Davis

### *Practice Areas*

- State & Local Government
- Land Use
- Litigation

Mike Davis practices in the state and local government, litigation and appellate areas. He served as legislative assistant to a state senator, followed by long tenure in the St. Petersburg City Attorney's office, culminating in serving as the City Attorney of St. Petersburg. He served in that position for almost 20 years prior to joining the firm. He has also served as Interim DeSoto County Attorney and currently serves as city attorney to the City of St. Pete Beach and counsel to the Board of Supervisors of the Tohopekaliga Water Authority, an independent special district. He has represented the Osceola County Value Adjustment Board. Mr. Davis has extensive administrative, utility, property tax, transactional, litigation and appellate experience, including but not limited to issues relating to sovereign immunity, Sunshine law, ethics law, public records law, eminent domain, workers' compensation, and land use disputes, both at trial and appellate levels. He has had substantial involvement as a lead negotiator on behalf of local government in developing agreements related to community redevelopment initiatives, efforts to attract and obtain major league baseball, the financing, construction and leasing of Tropicana Field, and the reorganization of Tampa Bay Water in conjunction with resolving regional water related disputes between the Southwest Water Management District and local governmental entities in the Tampa Bay region. Mr. Davis has contributed substantial efforts to the Florida League of Cities during his career, including service as amicus curiae counsel and the development of the Local Government Lawyers Desk Book. He has published in the Stetson Law Review and has been a frequent lecturer at Stetson University College of Law, the International Municipal Lawyers Association and the Florida Municipal Attorneys' Association (of which he is a former President). He has been named in the 2008 publication of Florida SuperLawyers. Mr. Davis is rated "AV" by Martindale-Hubbell and is board certified in City, County and Local Governmental law. He graduated from the Stetson University College of Law in 1967.



## Duane D. Draper

### *Practice Areas*

- Public Finance

Duane Draper has been in public finance, either as an attorney or investment banker, beginning in 1989. He is rated "AV" by Martindale-Hubbell and will be listed in the 2009 edition of *The Best Lawyers in America*. Mr. Draper was also named as among the State's *Legal Elite* by *Florida Trend Magazine* in 2008. Since joining Bryant Miller Olive, Mr. Draper has focused his practice on both Bond Counsel and Disclosure Counsel representations, and he currently chairs the Firm's Public Finance Group. He has served as Bond and/or Disclosure Counsel on financings for such issuers as, Brevard, Alachua, Martin, Hillsborough, Polk, Sarasota, Hernando, Brevard, Charlotte, Miami-Dade, Lake, Monroe, Highlands, DeSoto, and Osceola Counties; and the Cities of Key West, Marco Island, Naples, New Port Richey, Sarasota, Sanibel, St. Petersburg, Tampa, Temple Terrace, Plant City, Winter Haven, Lake Wales, Clermont, Melbourne, North Port, Tamarac, Gainesville and St. Augustine. He is a member of the National Association of Bond Lawyers and the Local Government Section of The Florida Bar. Mr. Draper is a graduate of Leadership Tampa 2003 and Leadership Florida 2006. He graduated from the Duke University School of Law with honors, where he was a member of the *Duke Law Journal*. Mr. Draper also holds a degree in Finance from the University of Florida, where he graduated with high honors. Mr. Draper is listed in the Municipal Bond Attorneys section of the *Bond Buyer's Municipal Marketplace* (Spring 2007 Edition, page 494).



## Grace E. Dunlap

*Practice Areas*

- Public Finance

Since 1986, Grace Dunlap's practice has been concentrated in the areas of governmental tax-exempt finance law and municipal law. Ms. Dunlap began her practice of public finance law at the firm of Foley & Lardner. In 1993, she joined Bryant Miller Olive, opening the firm's Tampa office. Ms. Dunlap is the Managing Shareholder of the Tampa office. Rated "AV" by Martindale-Hubbell, Ms. Dunlap has participated in various complex bond issues, including governmental pooled financings, hospital pooled financings, conduit transactions, housing, industrial development and health care issues. She has represented numerous Florida governments. Ms. Dunlap has been listed in the Municipal Bond Attorneys section of The Bond Buyer's Municipal Marketplace since 1986. She graduated in 1986 from the Stetson University College of Law magna cum laude.



## **Camille M. Evans**

### *Practice Areas*

- Public Finance

Camille Evans joined Bryant Miller Olive P.A. as a law clerk in 2003 and has been a public finance attorney with the Firm since March 2006. Mrs. Evans' practice is focused on helping counties, municipalities, utilities, hospitals and other governmental entities throughout Florida coordinate the achievement of their financing goals. Mrs. Evans has served as bond, disclosure and underwriter's counsel for a number of the Firm's clients, including the Orlando Utilities Commission, Halifax Hospital Medical Center, the Cities of South Daytona, Daytona Beach Shores, Orange City, Palm Coast, Sanford, Jacksonville, and Orlando, as well as Orange, Flagler, and St. Lucie Counties and various other issuers and banking institutions. Mrs. Evans graduated with Honors from Florida State University College of Law and has a B.A. in Public Policy Analysis from the University of North Carolina at Chapel Hill. Mrs. Evans is a member of the Florida Bar, the National Association of Bond Lawyers, the Orange County Bar Association, the American Bar Association, the African American Chamber of Commerce of Central Florida, and the Metropolitan Orlando Urban League.



## Robert O. Freeman

### *Practice Areas*

- Public Finance

Robert Freeman began his legal career as a law clerk from 1973 to 1975 for Judge Bryan Simpson, U. S. Court of Appeals. He was a partner in the firm of Freeman, Richardson & Watson from 1977 to 1989 and a partner in the firm of Squire, Sanders & Dempsey L.L.P., from 1989 through 2004. During the period from 1978 to present he has represented counties, cities, utility authorities, school districts, and special districts as bond and disclosure counsel in traditional areas of public finance, including general obligation bonds, revenue bonds, special assessment bonds and excise tax bonds. He has experience in the financing of utility system acquisitions and charter schools and in structuring forward delivery bond issues and interest rate swaps. Mr. Freeman is a member of the Florida Bar, the State Bar of Georgia (inactive), the National Association of Bond Lawyers and is listed in the Municipal Bond Attorneys section of the *Bond Buyer's Municipal Marketplace*. Mr. Freeman received his Juris Doctorate from the University of Georgia Law School, where he was Notes Editor of the *Georgia Law Review*, in 1972.



## **Randall W. Hanna**

### *Practice Areas*

- Public Finance
- State & Local Government
- Governmental Consulting
- Energy & Utility
- Public Private Partnership

Since 1984, Randy Hanna's practice has been primarily dedicated to serving as bond counsel, disclosure counsel or underwriters' counsel in complex financings. He has also served as special counsel to numerous governmental units, has represented clients before state agencies and has worked on numerous projects in the energy and utility areas. Mr. Hanna has been Managing Shareholder of Bryant Miller Olive since 1997. He has a B.S. degree from the University of Florida and an M.B.A. from the Goizueta Business School at Emory University. Mr. Hanna is listed in the 2005-06 edition of *The Best Lawyers in America* and has been recognized by *Florida Trend Magazine* as among the state's Legal Elite. He has served as Chairman of the Florida Board of Bar Examiners and the State Board of Community Colleges. He has additionally served as a member of the Board of Trustees of Florida A&M University. He is Chairman of the Chamber of Commerce. Mr. Hanna joined Bryant Miller Olive as a law clerk in 1982, graduated with high honors as a member of Order of the Coif and Law Review from the Florida State University College of Law in 1983, and joined the firm as a practicing attorney upon admission to The Florida Bar in 1984.



## **Denise M. Heekin**

### *Practice Areas*

- Labor & Employment
- Litigation

Ms. Heekin has represented management exclusively in the practice of labor and employment law throughout her entire legal career. She has advised clients in both the private and public sectors in all aspects of labor and employment law. Ms. Heekin represents employers in a wide range of employment litigation matters before federal, state and local employment discrimination agencies and in both federal and state courts. These matters include claims of discrimination based upon a protected basis (e.g., race, sex, national origin, religion, age, and/or disability), claims of retaliation, and constitutional claims under both the federal and state constitutions. Such claims also include whistleblower claims, wage and hour claims, breach of contract claims, and a variety of tort claims. Ms. Heekin also focuses on prevention and routinely advises management on the adoption of appropriate workplace policies and procedures, conducts investigations on workplace issues/incidents, and provides training to management and staff. Her practice also includes advising employers in relation to union election campaigns and how to maintain a union-free workplace environment. Ms. Heekin represents employers before the National Labor Relations Board and the Florida Public Employee Relations Commission in both representation (union organizing) and unfair labor practice cases. She also represents employers in collective bargaining negotiations and in the grievance and arbitration processes. In addition to representing employers, Ms. Heekin represents both public sector and private sector entities in connection with claims brought pursuant to the public services and public accommodations provisions of the Americans with Disabilities Act. Ms. Heekin received her B.B.A. from Loyola University New Orleans and her J.D. from Tulane Law School in 1991, where she was inducted into the Order of the Coif.



## JoLinda L. Herring

### *Practice Areas*

- Public Finance
- Corporate Trust & Default
- Affordable Housing

JoLinda Herring joined Bryant Miller Olive as a law clerk in 1994. Upon admission to The Florida Bar in 1996, she joined the firm as a practicing attorney and is today Managing Shareholder of the firm's Miami office. Mrs. Herring's practice is dedicated to municipal law, governmental tax-exempt financings and blue sky securities law. Mrs. Herring serves or has served as bond counsel, disclosure counsel and underwriter's counsel to various governmental entities, including the City of Tallahassee, the City of Miami, Palm Beach County, Leon County, the City of Panama Beach, the Sunshine State Governmental Financing Commission and numerous other governmental entities. Mrs. Herring was instrumental in creating the Florida Municipal Loan Council and the Florida Rural Utility Financing Commission and currently serves as bond counsel to both entities. She is a member of NABL and is listed in the Municipal Bond Attorneys section of *The Bond Buyer's Municipal Marketplace*. She graduated from Florida State University College of Law in 1996. She also received an M.B.A. in Finance with honors from Vanderbilt University in 1987.



## **Alecia M. Ingram**

### *Practice Areas*

- Public Finance
- State & Local Government
- Real Property

Alecia M. Ingram joined Bryant Miller Olive as a law clerk in October 2006. As a law clerk, Ms. Ingram gained knowledge and experience in all of Bryant Miller Olive's practice areas. Since joining the firm, Ms. Ingram has actively participated in numerous Public Finance transactions, including assisting with bond, disclosure and underwriter's counsel representations. Ms. Ingram currently practices in the areas of: Public Finance, State and Local Government Law and Real Property. Ms. Ingram received her Juris Doctorate from Stetson University College of Law in May 2008 and a Bachelor of Arts in Business Administration, with a Sports Management Specialization, from the University of Florida in May 2005. Ms. Ingram is listed in the Who's Who Among Students in American Universities & Colleges, 2007 and 2008. While in law school, Ms. Ingram was a member of the Stetson Leadership Development Committee and received a certificate in Leadership Development upon graduation. Ms. Ingram is currently a member of The Florida Bar.



## **Robert A. James**

### *Practice Areas*

- Government Procurement
- Governmental Consulting
- Public Finance
- State & Local Government
- Public Private Partnership

Robert James is an attorney in the Washington, D.C. office of the firm. His practice focuses on municipal law and public finance law, procurement law, and governmental affairs. He has more than thirteen years of experience in the legal field. Mr. James previously served as the Deputy General Counsel to the Office of the Chief Financial Officer (OCFO) for the District of Columbia. As Deputy General Counsel, Mr. James was responsible, among other things, for supervising the legal aspects of District financings on behalf of the OCFO. During the past eight years, he was actively involved in nearly \$3 billion of District financings. He began his legal career as a judicial law clerk for Chief Judge Donald E. Ziegler of the United States District Court for Western Pennsylvania. In addition to his many professional accomplishments, James is dedicated to serving many community and civic causes. He serves on several boards including ICOR Partners Advisory Board, Smith Real Estate Services, Inc. Advisory Board, Virginia Civil War Commission Advisory Board, and the George Mason University Metropolitan Relations Advisory Board. He also is a member of Leadership Washington, Leadership Arlington, and the Arlington NAACP. He is the Founder of Latitudes Group, a multi-cultural nonprofit organization seeking to improve the inter-group relations between African-Descendants and Latinos. James earned his Juris Doctor from Georgetown University and his Masters degree in both Business Administration and Health Administration from the University of Pittsburgh, and his Bachelor of Arts in Psychology from Boston College.



## Shavon L. Jones

### *Practice Areas*

- Real Property
- Public Private Partnership

Shavon L. Jones is an attorney in the Miami office where she practices in the Real Estate and Hospitality Group, the Public Private Partnership Group, and the Business and Corporate Group. Ms. Jones is the co-author of the forthcoming “How Business Structure Impacts Your Business Operations, Your Tax Liability and Your Heirs.” She is a member of the National Association of Black Hotel Owners Operators and Developers (NABHOOD) and has lectured on such topics as “Public Private Partnerships: How to Get into the Game” and “Structuring Your Hotel Ownership Group.” Ms. Jones also has extensive tax experience having worked in PricewaterhouseCoopers’ Washington National Tax Services practice where she managed large Internal Revenue audits and advised institutional investors regarding the tax consequences of their domestic and international real estate holdings. Ms. Jones is the author of “U.S. Taxation of Inbound International Tax Service” which was published in the *Journal of International Taxation* in July 2002. She has been a panelist discussing such topics as “Nuances of the Unrelated Business Income Tax” and “Careers in Taxation: A Comparison of Law Firm, Accounting Firm, In-house, and Government Practice.” In addition, Ms. Jones held an in-house position at a Fortune 500 company advising on numerous domestic and international mergers, acquisitions and joint ventures, including the acquisition of a Mexican maquiladora, the acquisition of numerous foreign service corporations, and an international joint venture in the banking industry. Ms. Jones’ corporate lectures include “Ethical Standards for SEC Disclosures and IRS Tax Return Positions.” In 2004, Ms. Jones won the *South Florida Business Journal’s* Up & Comer’s Award in the Legal Category. Ms. Jones served on the adjunct faculty at Johnson & Wales University and participated in the Black Executive Exchange Program (BEEP). She recently delivered the Keynote Address at the Charlie, Sr. and Maggie T. Robinson Scholarship Fund 2007 Longevity Awards banquet in Louisiana. Ms. Jones holds a B.S. in Accounting from Southern University and A&M College (magna cum laude) and a J.D. and an LL.M (with distinction) from Temple University Beasley School of Law. She is admitted to practice law in Florida and Pennsylvania.



## **Elise F. Judelle**

### *Practice Areas*

- Affordable Housing
- Public Finance

Elise Judelle joined Bryant Miller Olive in 1979 and has practiced exclusively in the municipal bond area for 27 years. She co-chairs the firm's Affordable Housing practice area. Ms. Judelle has served as primary bond counsel on more than 300 bond issues, including transportation revenue bonds, municipal utility revenue bonds, public improvement bonds for counties and municipalities, general obligation bonds, health facilities financings, single and multi-family housing bonds and industrial development bonds. As bond counsel to the Florida Housing Finance Corporation, Ms. Judelle has participated in the financing of over 100 housing issues, including single family new money and refunding issues, both taxable and tax-exempt; all types of publicly offered, credit enhanced multi-family affordable housing issues and unrated private placements and numerous refundings. She participated in the development, validation and issuance of the first Affordable Housing Guarantee Bonds secured by documentary stamp tax revenues and the first single and multi-family bonds issued by Florida Housing as a public corporation. Her legal experience includes trial and appellate work in state and federal courts and administrative law practice. She is listed in the Municipal Bond Attorneys section of *The Bond Buyer's Municipal Marketplace*, is "AV" rated by Martindale-Hubbell and is a member of the Local Government Section of the Florida Bar and NABL. Ms. Judelle is a past president and Board Member of the Capital Tiger Bay Club. She is also an active supporter of the arts, serving on the Tallahassee-Leon County Performing Art Center committee, the Board of the Tallahassee Film Society and producing and writing for the Capital City's political cabaret "The Laughing Stock". She graduated from the Florida State University College of Law with honors in 1975.



## **Christine E. Lamia**

### *Practice Areas*

- Land Use
- Real Property
- State & Local Government
- Litigation

Chris Lamia has significant trial experience with notable jury trial experience in complex commercial disputes. She has represented private and public clients throughout the state in federal, state, appellate and administrative proceedings. Ms. Lamia has considerable experience in federal court having handled cases in the United States District Courts for the Southern, Middle and Northern Districts of Florida and the United States Eleventh and Second Circuit Court of Appeals. Before returning to private practice, Ms. Lamia was employed with the Florida Department of Environmental Protection from 2005 through 2008 as the Total Maximum Load Program Attorney and the Litigation Specialist. She was responsible for a variety of agency rulemaking and litigation relating to water quality issues affecting surface waters of the State of Florida. In addition, Ms. Lamia defended challenges to the development of the Panama City – Bay County Airport and various coastal development challenges. As part of her duties as Litigation Specialist, Ms. Lamia handled complex environmental issues in several program areas ranging from construction disputes to closures of landfills to an action to compel the United States government to assess contaminated groundwater sites. Prior to public service, she practiced in Sarasota and Fort Lauderdale handling complex commercial, real property and construction disputes in federal, state and appellate courts. Ms. Lamia is Board Certified in Construction Law and was Board Certified in Business Litigation from 1996 through 2006. Additionally, she is a member of Commercial Panel of American Arbitration Association. She received her Bachelor of Science degree in Communications from Florida State University in 1984 and her Juris Doctorate from Mercer University in 1987. With considerable trial experience in the federal, state and appellate courts, Ms. Lamia brings an additional component to the full range of services the firm provides in utilizing both preventative and proactive strategies in protecting the clients' interests.

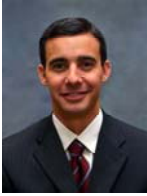


## **Mark G. Lawson**

### *Practice Areas*

- State & Local Government
- Real Property
- Land Use
- Energy & Utility
- Public Private Partnership

Mark Lawson practices primarily in the state and local government area, utility, and the land use area. He has extensive real estate, utility, public finance, and other local governmental experience. He served as a former Assistant County Attorney for Collier County and General Counsel for the Collier County Water-Sewer District. Prior to entering law school, he was engaged in the development and management of one of the largest title agencies in southwest Florida and was a member of the Coastal Area Planning Counsel and Collier County Planning Commission. Mr. Lawson currently chairs the firm's State & Local Government practice area. His practice focuses on community redevelopment projects and the development of governance alternatives and special revenue programs to deliver essential public services and capital infrastructure. He has significant experience in creating and establishing special districts and negotiating and structuring the acquisition of water and sewer utilities on behalf of local government as well as the development of home rule special assessment programs for capital infrastructure, solid waste collection and disposal, storm water and fire rescue services and facilities. Mr. Lawson has an undergraduate degree from the Indiana University School of Public and Environmental Affairs. He graduated with honors from the Stetson University College of Law in 1988.



## **Marcelo Llorente**

### *Practice Areas*

- Real Property
- Public Finance
- State & Local Government
- Affordable Housing

Marcelo Llorente began as a law clerk for the firm in 2000, graduated from the Florida State University College of Law in April 2001, and joined the firm as a practicing attorney upon passage of the Florida Bar Exam in September of 2001. Mr. Llorente is resident in Bryant Miller Olive's Miami office where he is involved in the real property, public finance and state and local government sections of the firm. Mr. Llorente was elected to the Florida House of Representatives in November of 2002 by the voters of District 116 in Miami-Dade County. He is listed in the Municipal Bond Attorneys section of *The Bond Buyer's Municipal Marketplace* and is a member of The Florida Bar, the American Bar Association, the Cuban American Bar Association, and remains an active member of "Amor en Accion."



## Leonard T. Marcinko

### *Practice Areas*

- Public Finance
- Public Private Partnership

Len Marcinko has concentrated his law practice in the federal income tax aspects of municipal finance law. He has over 25 years of wide ranging experience dealing with federal tax issues associated with the sale and issuance of tax-exempt bonds, as a government lawyer, as a private law practitioner, and as a public finance investment banker. In addition to his primary responsibility dealing with federal income tax issues related to the firms's public finance area, Mr. Marcinko for several years has headed up Bryant Miller Olive's representation of clients in the area of interest rate swaps and other derivative product transactions. Prior to joining Bryant Miller Olive, Mr. Marcinko spent three and a half years in the public finance department of Shearson Lehman Hutton, Inc. At Shearson, he was responsible for the creation and implementation of new tax-exempt and taxable finance products for the firm's public finance clients, with special emphasis on the Southeastern Region of the United States. Prior to joining Shearson in 1985, Mr. Marcinko practiced law for five years as a partner in the Tax Department of the national municipal bond law firm of Kutak Rock. At Kutak Rock, he participated as bond counsel, underwriters' counsel, or special tax counsel in a wide variety of tax-exempt bond financings throughout the United States, including advance refundings, pooled loan programs, student loan and mortgage revenue bond financings, and exempt industrial development bond issues. From 1977 to 1980, Mr. Marcinko served as an attorney-advisor in the Office of Chief Counsel to the Internal Revenue Service where he was responsible for the development of income tax regulations and proposed legislation in the tax-exempt bond area. He was the principal author of final regulations relating to arbitrage bonds issued in 1979 and participated in drafting the Mortgage Subsidy Bond Tax Act of 1980. Mr. Marcinko is a member of NABL and is listed in the Municipal Bond Attorneys section of *The Bond Buyer's Municipal Marketplace*.



## David C. Miller

### *Practice Areas*

- Labor & Employment
- Litigation

Mr. Miller is board-certified by the Florida Bar in Labor and Employment Law. He has represented management exclusively in that practice for his entire legal career. Mr. Miller has also represented businesses and individuals in commercial litigation. He is a specialist in both traditional labor law and in employment law. In his labor work, he has worked with management to craft and implement effective union-avoidance programs and has helped conduct election campaigns that were successful in defeating union organizing efforts. In workplaces that are already organized, he helps employers with day-to-day labor relations and contract negotiations. He has extensive experience handling grievances and arbitrations and in defending employers in litigation before regulatory agencies. His labor litigation experience includes successful advocacy in the courts of appeals. Mr. Miller's experience spans the spectrum of employment law. The focus of his practice is advising human resources and other managers how to avoid employment and regulatory compliance issues or to deal with them successfully so that they do not become larger problems. This can range from day-to-day counseling to personnel policy and practice audits and updates, including pay practices audits to ensure compliance with the Fair Labor Standards Act (the federal minimum wage and overtime law). He has defended employers in matters from charges of discrimination or whistleblower retaliation to state and federal court employment litigation on a wide range of legal issues. Mr. Miller also represents public entities who sponsor retirement systems in their dealings with Boards of Trustees, participants, and state regulatory agencies. Mr. Miller earned his Bachelors degree from Newberry College, magna cum laude, in 1978 his Masters degree from the University of Tennessee in 1982, and his Juris Doctor from Stetson University College of Law, magna cum laude, in 1998.



## **Wilton R. Miller**

### *Practice Areas*

- Energy & Utility
- Governmental Consulting

Wilton Miller was appointed Deputy Attorney General under Richard Ervin in 1962, where, for two years, he handled the AG's legislative program. Mr. Miller then served as a close advisor and legal counsel to then Gov. C. Farris Bryant. During this time, the Jaycees named Mr. Miller one of America's outstanding young men. In 1965, Florida Agriculture Commissioner Doyle Conner appointed Mr. Miller as the department's chief counsel. He served in this post until 1969 when he entered private legal practice. In 1973, Mr. Miller became a partner in Bryant Miller Olive. Mr. Miller is currently the firm's senior partner, where his clients have included the Senate Ways and Means Committee, the Metropolitan Mortgage Company, Florida Mortgage Brokers Association, The Coca-Cola Company, Voyager Life Insurance Company, Florida Power and Light Company, Control Data Corporation and several governmental agencies. Representing these clients before the Florida Cabinet and Legislature, Mr. Miller brings invaluable political and professional relationships to the service of the firm's clients. Mr. Miller is well informed on public utility legislative matters and regulatory issues pertaining to the Public Service Commission, the Department of Environmental Protection, the Department of Transportation and the Department of Revenue. He graduated from the University of Florida Law School in 1962.



## W. Robert Olive

### *Practice Areas*

- Public Finance

Bob Olive was admitted to The Florida Bar in 1969. He served as an Assistant Attorney General of the State of Florida from 1970 to 1973 as Chief of Public Utilities Litigation. Mr. Olive has trial and appellate experience in state and federal courts, including the United States Supreme Court where, while at the Office of Attorney General, he served as lead counsel to the State of Florida in *United States v. Florida*, litigating offshore territorial boundaries. He joined the firm in 1974 and since 1977, has limited his practice exclusively to municipal bond law and has served as primary bond counsel on hundreds of local government bond issues. Mr. Olive has served as a panelist for seminars for bond attorneys conducted by NABL and has spoken and served as a panelist for seminars and workshops relating to various aspects of municipal bonds. Mr. Olive holds a Bachelor of Business Administration degree from the University of Oklahoma and a Juris Doctor degree from Florida State University. He is a member of the Local Government Section of The Florida Bar.

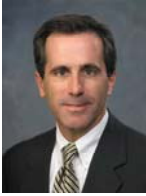


## Theresa "Cissy" Proctor

### *Practice Areas*

- Government Procurement
- State & Local Government
- Governmental Consulting
- Litigation

Cissy Proctor has focused on state and local government law and government consulting since joining Bryant Miller Olive in 2003. She has represented numerous cities, counties, agencies, and private companies throughout Florida related to litigation and appellate practice, intergovernmental relations, public procurement and contract negotiations, and administrative law. She is active in state and local bar associations, currently serving as president-elect of the Young Lawyers Section of the Tallahassee Bar Association, and as a member of The Florida Bar, the Tallahassee Bar Association, Tallahassee Women Lawyers, the American Bar Association, Phi Delta Phi, and the William H. Stafford American Inn of Court. After graduating magna cum laude from Florida State University College of Law, she was elected to the Order of the Coif and admitted to The Florida Bar in 2004. While in law school, she was a member of the editorial board of the Journal of Land Use & Environmental Law, the recipient of multiple book awards, and a participant in Inn of Court and Teen Court. Additionally, she is published in volume 20:1 of the Florida State University Journal of Land Use & Environmental Law; her article is titled "Erosion of Riparian Rights Along Florida's Coast" and she co-authored "After Strand" which appeared in *Quality Cities*, a publication of the Florida League of Cities, November/December 2007. Ms. Proctor is a Tallahassee native, is active in numerous civic and community activities, including volunteer work for the American Cancer Society and the Mary Brogan Museum, and is a member of this year's Leadership Tallahassee class.



## **Samuel P. Queirolo**

### *Practice Areas*

- Real Property
- Public Private Partnership

Sam Queirolo is a Board Certified real estate lawyer and head of Bryant Miller Olive's Real Property Practice Group. He has worked with investors, developers, lenders and governmental entities in the acquisition, development, leasing, financing, and disposition of convention center facilities, office buildings, industrial projects, residential developments, apartment complexes, retail facilities, mixed-use projects, senior living facilities and college housing facilities. He has also worked with clients to assemble teams of consulting professionals to provide strategic legal, title, and valuation analysis in the context of multi-parcel assemblages and right-of-way acquisitions. In addition to his traditional real estate practice, Mr. Queirolo has devoted substantial attention to representing various nonprofit agencies and low-income housing developers in real estate development matters. Mr. Queirolo has spoken on topics such as real estate leasing, real estate brokerage law, construction lien law, professional ethics, and right-of-way acquisition training and strategy at various legal seminars and other events. Mr. Queirolo is a supporter of public schools and has devoted substantial time serving on the School Advisory Committee of his children's school. Prior to joining the Tampa office of Bryant Miller Olive, he was practice group leader of the Tampa Bay Real Estate Group of Holland & Knight. Mr. Queirolo earned his B.S. in accounting, magna cum laude, in 1987 from the Florida State University and his J.D., with high honors, in 1990 from the FSU College of Law. He served on the FSU Law Review while in law school and upon graduation was admitted to the Order of the Coif. Mr. Queirolo is rated "AV" by Martindale-Hubbell and was recognized in the most recent editions of Law & Politics' "Florida Super Lawyers" and Florida Trend's "Legal Elite."

**Barbara L. Ray***Practice Areas*

- Government Procurement
- State & Local Government
- Governmental Consulting

Barbara Ray's career has encompassed private legal practice, as well as top leadership positions with two state agencies. That experience, enriched by Mrs. Ray's perspective on the public procurement process and the impact of emerging technologies on state operations, significantly enhances her ability to counsel, represent, and promote diverse client interests in state agency, executive, and legislative arenas. Mrs. Ray currently chairs the firm's Government Procurement practice area. Her practice is focused on assisting her clients to develop and maintain public sector business. Mrs. Ray provides strategic political, legal, and business development counsel throughout the entire sales cycle. As an "AV" rated attorney by Martindale-Hubbell, she effectively provides legal representation and counsel to clients in administrative matters and throughout the procurement process. After years in private practice representing both private and public sector clients, in 1999 she was called to serve as General Counsel for the Florida Department of Business & Professional Regulation, leading an 80-member legal team in enforcing the rules and regulations that govern licensed businesses and professions. As a key policy advisor and chief legal officer for the Department, she was called upon to provide counsel and advice on matters relating to public contracts, ethics, gift laws, open meetings and public record regulations. Thereafter, she was appointed Deputy Secretary of the Florida Department of Management Services. In that role she collaborated with the Agency's Secretary and the Office of the Governor to create and implement Service First, the Governor's initiative to reform state government operations. As lead legal and policy and political advisor to the Secretary, she managed two of the largest enterprise procurements in Florida's history. Mrs. Ray graduated with honors from Florida State University College of Law in 1991. She is currently serving a 3-year term on the Board of Trustees for Rollins College, Winter Park, Florida and is a member of Leadership Florida.



## Robert C. Reid

### *Practice Areas*

- Affordable Housing
- Public Finance
- Public Private Partnership

For the past 24 years, Bob Reid's practice has been concentrated in financial transactions and tax planning. Since 1985, his concentration in tax-exempt and taxable financings has increased so that now he exclusively devotes his practice to this area. Mr. Reid joined Bryant Miller Olive in 1989. He routinely applies his tax background and experience in tax matters arising in financings involving multi-family housing, public housing, retirement centers, hotels, convention and sports facilities, manufacturing and solid waste facilities, educational facilities and governmental projects. Mr. Reid also provides consulting and special counsel services to local governments on issues involving the creation and preservation of affordable and workforce housing. He is co-chair of the firm's Affordable Housing practice area and is a frequent lecturer or panelist at continuing legal education programs, including the National Association of Bond Lawyers annual Bond Attorney Workshop. Mr. Reid is rated "AV" by Martindale-Hubbell, and is licensed to practice in Tennessee and Florida. He is listed in the Municipal Bond Attorneys section of *The Bond Buyer's Municipal Marketplace* and is a member of The Florida Bar and National Association of Bond Lawyers. Mr. Reid graduated from the University of Memphis School of Law in 1976 and received a Master of Laws in Taxation from the University of Florida College of Law in 1985.



## **Christopher B. Roe**

### *Practice Areas*

- State & Local Government
- Real Property
- Energy & Utility
- Litigation

Chris Roe devotes his practice primarily to utility and state and local government matters. Mr. Roe has assisted and continues to assist Panama City Beach, Florida, in the development of a redevelopment and special assessment regime to fund the cost of roadway improvements along the 11-mile corridor known as Front Beach Road. He assisted in creating and validating the Flora Ridge Educational Facilities Benefit District. This is the first district of its kind established pursuant to the recently enacted Chapter 1013, Florida Statutes, in imposing assessments to partially fund an elementary school and related site improvements, roadway improvements and utility infrastructure in Kissimmee, Florida. With respect to community involvement, Mr. Roe is very active in causes benefiting senior citizens and regularly attends functions at the Tallahassee Senior Citizens Center and Lake Ella Manor, an independent living facility. He is the lead firm attorney representing the Wakulla County Senior Citizens Council, Inc., a Florida non-profit corporation providing charitable services for seniors, and he provides volunteer services as well. As a member of the board of the Southwood YMCA, he is involved in implementing educational and recreational programs, developing the annual budget, and fund-raising activities. Mr. Roe graduated from the Florida State University Law School in 2001.



## **Cari L. Roth**

### *Practice Areas*

- Land Use
- State & Local Government
- Government Procurement
- Governmental Consulting

Cari Roth brings over twenty years of public and private sector legal and legislative experience to Bryant Miller Olive and chairs the firm's Land Use and Governmental Consulting practices. She has returned to private practice after serving four years as General Counsel and Assistant Secretary of the Florida Department of Community Affairs. She played a lead role in negotiating major growth management legislation during her tenure at the Department. As General Counsel, she assisted all programs of the agency and was involved in many inter-agency efforts, particularly those with the Florida Department of Environmental Protection, Florida Department of Agriculture and Consumer Services, Florida Department of Transportation and all the regional Water Management Districts. She also served as part of the leadership team that guided the management of the agency. Ms. Roth's practice focuses on land use, growth management and infrastructure issues, intergovernmental relations, and state and local government relations. She also has significant expertise in special district law. Ms. Roth has been a frequent lecturer and has published several articles on land use law. She is rated "AV" by Martindale-Hubbell and has served as a member of the Executive Councils of both the City, County, and Local Government and Environmental Land Use Law sections of The Florida Bar. She has been recognized by Florida Trend for the last three years as one of Florida's Legal Elite in the area of land use law and was recently named to the 2007 publication of Super Lawyers. Ms. Roth currently serves on the State's Environmental Regulation Commission by gubernatorial appointment. Ms. Roth is a 1983 graduate of Florida State University's School of Law.



**Linda M. Russell**

*Practice Areas*

- Labor & Employment

Linda M. Russell is an attorney in Bryant Miller Olive's Miami office where she practices with the Firm's Labor & Employment group. Ms. Russell's previous experience includes representing businesses and individuals in commercial litigation and condominium associations in actions in foreclosure. Prior to attending law school, Ms. Russell gained invaluable experience working for several Fortune 500 companies in their human resources and legal departments. Having acquired more than 10 years' experience as a human resources professional, she is able to incorporate that knowledge and experience into her Labor & Employment practice. After receiving her Bachelor's of Arts degree in Communications from the University of South Florida, Ms. Russell continued her education at the University of Miami, earning her Certificate in Human Resources Management in 1993 and her Juris Doctor degree from St. Thomas University School of Law in 2003. While in law school, Ms. Russell was a member of the Moot Court Board, a participant in the Peter T. Fay American Inn of Court, the 2002 Moot Court Intramural Competition Winner and a Book Award recipient for Intellectual Property Law. She is admitted to practice before all Florida state courts and the U.S. District Court for the Southern District of Florida.



## George A. Smith, Jr.

### *Practice Areas*

- Public Finance
- Affordable Housing

George Smith has practiced primarily public finance law since joining Bryant Miller Olive in 1999. He has represented numerous cities and counties throughout the State of Florida as Bond and/or Disclosure Counsel. He has represented several School Boards as Bond Counsel including Volusia, Pasco, Leon, Levy, Bay and Flagler Counties and has performed due diligence and prepared disclosure documents, either as disclosure counsel or underwriter's counsel, for the School Boards of Hillsborough, Hernando, Lake, Brevard, Clay, Escambia, Walton, Flagler and Okaloosa Counties. He has also represented underwriters such as A.G. Edwards, Inc., Citigroup Global Markets Inc., RBC Dain Rauchser Inc. and UBS Financial Services, Inc. He has represented several housing finance authorities as Bond Counsel, including the Florida Housing Finance Corporation, and housing finance authorities in Miami-Dade County, Volusia County, Pinellas County and Hillsborough County. Prior to becoming a member of The Florida Bar, he clerked with the Florida Department of Banking and Finance and was a Legal Extern to Judge Lewis M. Killian Jr., at the U.S. Bankruptcy Court, Northern District of Florida. Mr. Smith has been active in numerous civic and community activities, including volunteer work for the American Red Cross, Ronald McDonald House Charities of Tallahassee and as a mentor in the Take Stock in Children program through Tallahassee Community College. Mr. Smith is listed in the Municipal Bond Attorneys section of *The Bond Buyer's Municipal Marketplace* and is a member of The Florida Bar and NABL. Mr. Smith graduated with honors from the Florida State University College of Law and was admitted to The Florida Bar in 1998. Mr. Smith also received a degree in Finance from Florida State University where he was a member of Omicron Delta Epsilon (The International Economics Honor Society) and the Seminole Torchbearers Council of 100.



## Kareem J. Spratling

### *Practice Areas*

- Public Finance
- State & Local Government
- Litigation

Mr. Spratling is an active member of the firm's Litigation, Public Finance and State & Local Government practice areas. His public finance experience includes bond, disclosure and underwriter's counsel representation nationwide. Since being admitted to the Bar in 2006, Mr. Spratling has served as bond, disclosure or underwriter's counsel on numerous tax-exempt and taxable transactions aggregating over a billion dollars in principal amount. He has represented governmental entities, including: the United States of America, the State of Florida, and a number of Florida counties, cities, housing/housing finance authorities and conduit issuers. His other experience includes creating Florida business entities, assisting in administrative law appeals and effectuating complex utilities sales. As a litigator, among other things, Mr. Spratling has successfully validated novel/complex financing transactions under Chapter 75, Florida Statutes. Mr. Spratling's litigation experience prior to joining the firm includes working as a law clerk in the Economic Crime and Complex Litigation divisions of the Florida Attorney General's Office. Before joining the firm as an attorney, Mr. Spratling worked as a law clerk with the firm and gained knowledge and experience in all of the firm's practice areas. He received a Juris Doctor degree from the Florida State University College of Law in May 2006 and two Bachelor of Science Degrees from the Florida State University in August 2002. While in law school, Mr. Spratling was a member of both the Mock Trial and Jessup Moot Court teams, the first student member of the College of Law Board of Directors, and president of both the Black Law Students Association ("BLSA") and the Student Bar Association ("SBA"). Mr. Spratling is listed in Who's Who in American Law Schools & Universities, 2005 and 2006 editions.



## Frederick J. Springer

### *Practice Areas*

- Governmental Consulting
- Government Procurement
- State & Local Government
- Public Private Partnership
- Litigation

Fred Springer possesses comprehensive, multi-disciplinary, public contracts experience. As a private attorney, he has a track record of success at the trial and appellate levels in cases involving contract award and performance issues. Through government service, he understands public sector needs and dynamics. Between 2001 and 2006, Mr. Springer served with the Florida Department of Management Services. In the general counsel's office, he exercised legal oversight of the agency's contracting divisions and created new methods of contract solicitation and management. He subsequently became Director of State Purchasing, which possesses ultimate authority and accountability for policies and procedures governing executive agency purchasing. He was elected to the Board of Directors of the National Association of State Procurement Officials. During 2006, he served as interim Deputy Secretary of Operations Support and as interim Executive Director of the Office of Efficient Government, which functioned as a center of excellence for complex outsourcing initiatives. During his tenure with the Department, Mr. Springer worked with leadership across branches of government and across the various knowledge areas necessary to deliver government solutions -- budget, legal, procurement, technology, project management, and substantive program areas. Between 1993 and 2001, Mr. Springer conducted a full range of legal tasks with a private law firm in Florida. His practice focused on public contracts and construction litigation, and included counseling clients, drafting documents and contracts, and prosecuting and defending cases in state and federal trial and appellate courts and specialized tribunals. Between 1991 and 1993, Mr. Springer served as a law clerk to United States District Court Judge Garrett E. Brown, Jr., in Trenton, New Jersey. He graduated magna cum laude in 1991 from the Villanova University School of Law, where he was elected to the Order of the Coif.



## **Misty W. Taylor**

### *Practice Areas*

- Public Finance
- Affordable Housing

Misty Taylor joined Bryant Miller Olive as a paralegal in 2001 and is now an attorney in the firm's Orlando office. Since joining the firm, Ms. Taylor has actively participated in numerous public finance transactions, including assisting with bond, disclosure and underwriter's counsel representations. Ms. Taylor has amassed extensive experience in the areas of special district, including community development districts and educational facilities benefit districts, hospital and multi-family and single family housing issues. Ms. Taylor has worked on transactions involving fixed rate, variable rate and auction rate financings and special assessment programs. Ms. Taylor received a Juris Doctor degree from the Florida A&M University College of Law with honors in May 2008. While in law school, Ms. Taylor was a member of the Florida A&M University Law Review. Ms. Taylor is a member of the Florida Bar, the National Association of Bond Lawyers and the Affordable Housing and State and Local Government sections of the American Bar Association.



## **Gregory K. West**

### *Practice Areas*

- Corporate Trust & Default
- Public Finance

Greg West has been involved in the public finance practice for more than 24 years. He has served as bond counsel, borrower's counsel, disclosure counsel, lender's counsel, letter of credit bank counsel, and trustee's counsel. Since 1987, he has concentrated his public finance practice on representing banks as tax-exempt lenders and as letter of credit providers and on representing corporate trustees on a wide range of fiduciary matters, including new, existing, and troubled public finance issues, and on representing troubled public finance borrowers. Mr. West has had extensive experience in refinancing, reorganization, and workout of troubled bonds and other public debt issues. He began his legal career as a law clerk from 1983 to 1985 for Judge Howell W. Melton, U.S. District Court, Middle District of Florida. Mr. West began his public finance law practice at the firm of Foley & Lardner, serving as bond counsel and disclosure counsel. Afterwards, he continued his public finance law practice as a partner in Mahoney Adams and Criser, Jacksonville, Florida, and then at his own firm in Ponte Vedra Beach, Florida. He has been a member of the National Association of Bond Lawyers since 1985, and has served for a number of years as a panelist on the corporate trust and default panels at the annual Bond Attorneys Workshop. Mr. West has a Martindale-Hubbell individual peer-rating of "A-V" and received his J.D. with honors in 1983 from the University of Florida.



## **Patti Grant-Wilkinson**

### *Practice Areas*

- Public Finance
- State & Local Government
- Affordable Housing

Patti Grant-Wilkinson is Managing Shareholder of the Washington, D.C. office of the firm. Her practice focuses on municipal finance and real estate. Ms. Grant-Wilkinson has served as bond counsel to numerous cities, counties and authorities, and has served as underwriter's counsel, disclosure counsel and bank's counsel. Her municipal clients have included the District of Columbia Housing Finance Agency, the District of Columbia, the District of Columbia Water and Sewer Authority, the Metropolitan Washington Airports Authority, Prince George's County, Maryland, Miami-Dade County, Florida and Commerce Capital Access Program Corporation in its capacity as designated bonding authority to the United States Department of Education for its Historically Black Colleges and Universities Loan Program. Ms. Grant-Wilkinson has worked on over 150 transactions in connection with the issuance of over \$12 billion in tax-exempt bonds during her career. Her general municipal finance expertise includes structuring, negotiating and documenting general obligation bonds and revenue bonds on a wide range of public financings including airport, privatized student housing, affordable housing, water and sewer, health and education, as well as complex public-private development, tax increment and special assessment projects. She has particular expertise in tax-exempt financing structures including fixed rate, variable rate, and auction rate bonds, commercial paper, letters of credit, bond insurance, swaps, forward commitments, and GICs. Prior to joining Bryant Miller Olive she was a partner in the Public Finance Group of Hunton & Williams, LLP, having been with that firm for 16 years. Prior to that Ms. Grant-Wilkinson was an Associate with Ballard Spahr Andrews & Ingersoll, LLP. Ms. Grant-Wilkinson is a member of the Maryland Bar and the District of Columbia Bar. Additionally, she is a member of the National Association of Bond Lawyers and has served on the organization's Faculty of Fundamentals of Municipal Bonds Seminar, 1995-1997. She is also a member of the American Bar Association and the National Bar Association. Ms. Grant-Wilkinson has a B.A. in English Literature from the Georgetown University. She received her Juris Doctor from the Georgetown University Law Center in 1988.



## Keirston R. Woods

### *Practice Areas*

- Public Finance
- Real Estate
- Affordable Housing
- Corporate Trust & Default

Keirston R. Woods is an attorney in Bryant Miller Olive's Washington, D.C. office where she practices in the public finance, real estate, affordable housing, and corporate trust and default departments of the firm. Previously focusing in bankruptcy and general commercial law, Ms. Woods has practiced in both the transactional and litigation practice areas. Ms. Woods has extensive experience structuring and negotiating complex transactions, and drafting and reviewing contracts, agreements, and legislation, among other matters. She has also provided legal advice regarding real estate transactions, lending, and financing, as well as federal, state and local compliance issues. Additionally, Ms. Woods has handled litigation for private and commercial clients and served as Associate General Counsel to the Housing Authority of Prince George's County, Maryland. After receiving an A.B. degree in both Political Science and Sociology from Duke University in May 2000, Ms. Woods earned her J.D. in May 2003 from the George Washington University Law School. While a law student, Ms. Woods served with the Law School's Jacob Burns Legal Clinic as a student attorney in the Public Justice Advocacy Clinic, where she worked extensively on predatory mortgage lending actions for elderly and low-income clients. In recognition of her work, Ms. Woods was awarded the 2003 West Publishing Award for Clinical Excellence in Consumer Law. Ms. Woods is admitted to practice before the federal and state courts of Maryland and the District of Columbia. Ms. Woods is the Treasurer of the Potomac Lighthouse Public Charter School in Washington, D.C. and a member of the Board of Trustees. She is an active member of the Washington Bar Association, for which she serves as a member of the Board of Directors, and was the inaugural chair of the Young Lawyers Committee of the Corporation, Finance & Securities Law Section from 2006 through 2008.



## **Suzanne Van Wyk**

### *Practice Areas*

- Land Use
- Government Procurement
- State & Local Government
- Governmental Consulting

Suzanne Van Wyk recently entered private practice and brings twelve years of legal, legislative and governmental consulting expertise to the firm, after a distinguished career in several state and local government entities. She is former Assistant General Counsel, Florida Department of Community Affairs; former Assistant County Attorney, Leon County Attorney's Office; and, she has served the Florida Building Commission and the Florida Senate, Committee on Community Affairs. Ms. Van Wyk was instrumental in the implementation of Florida's Uniform Building Code, and her practice encompasses land use and growth management and environmental management regulations. She works collaboratively with federal, state and local agencies involved with growth management, natural resources, special districts, local government revenues and financings, special land use, development and zoning. Ms. Van Wyk has lectured frequently and has published articles on compliance with building code regulations. As a member of the Florida Bar, she is active in the Administrative Law, Government Lawyer, and the City, County and Local Government Law Sections. She is serving a three-year term on the Florida Bar's Voluntary Bar Liaison Committee. She is president-elect of Tallahassee Women Lawyers, a Fellow of the Florida Bar Foundation, and a member of the American Planning Association. A 1994 honors graduate of the Florida State University College of Law, she also has a Master of Science in Urban and Regional Planning from FSU.

# The Firm History

## The History

Bryant Miller Olive's fast and early growth mirrors the evolution of municipal bond practice in Florida, as well as the growth and development of the state itself.

The firm's early shareholders shared an unwavering dedication to public service. They envisioned the creation of a specialty practice that one day would be known for its competence, service, trust and loyalty in helping to meet the needs not only of Florida residents but also the millions of visitors to the state each year.

Former Florida Governor **C. Farris Bryant** was heralded for his efforts to extensively expand the State's junior college and state university system, to construct interstate and state highways throughout Florida, and as a strong proponent to purchase public lands for future use by the state. In 1942, he was elected to the Florida House of Representatives, but resigned to serve in the U.S. Navy during World War II. In 1946 he was again elected to the Florida House, served five consecutive terms until 1956, serving as Speaker in 1953. In 1960 he was elected Governor and entered office in January 1961, serving until January 1965. After his term as governor, Mr. Bryant served at the national level in the United States National Security Council and in the White House Office of Emergency Planning.



1914 - 2000

**Wilton R. Miller**, a former Deputy Attorney General, close advisor and legal counsel to Governor Bryant, and former chief counsel to former Commissioner of Agriculture, Doyle Conner, has a keen knowledge of state government. He has been and continues to be a trusted friend to local and state government officials. Mr. Miller has represented a number of companies before the executive and legislative branches of Florida government. A significant portion of his practice has related to public utility matters and regulatory issues before the Florida Public Service Commission.





**W. Robert Olive**, a former Assistant Attorney General serving primarily in the utility area, had a reputation for determined, aggressive representation of Florida consumers coupled with a strict attention to detail. An original member of the National Association of Bond Lawyers, Mr. Olive led the firm's significant growth in the public finance area through the early 1990's. He was very active in the financing of many solid waste disposal and resource recovery facilities in the State of Florida. He was lead counsel of record in several major Florida Supreme Court decisions in the area of public finance, including *State vs. City of Sunrise* (upholding advance refundings) and *State vs. Miami Beach Redevelopment Agency* (upholding the constitutionality of the increment financing in Florida).



1920 - 1976

**Benjamin H. Dickens** was a pioneer in the area of governmental and private bond finance in Florida. After active service in the Pacific Theatre in World War II, he attended law school on the "G.I. Bill" and later served as counsel to the Florida Development Commission during Governor C. Farris Bryant's gubernatorial term. During his tenure at the Development Commission, Mr. Dickens was heavily engaged in the area of bond finance matters for the State of Florida. He was recognized as a leading attorney in the area of bond finance, and was a co-founder of the firm's predecessor, Bryant, Dickens, Franson & Miller.

Together, these men were joined by a motivated group of highly-skilled legal assistants and other expert professionals. Very soon after its organization, Bryant Miller Olive was selected as a preeminent firm in the state to represent Florida's interests on public finance transactions and to serve as bond counsel on one of the first pollution control financings in the nation. In the late 1970's and early 1980's, Florida focused statewide effort in advancing the national affordable housing movement. Again, the

firm emerged as a leader in this area of public law and the firm was hired to represent the state's housing finance agency and rapidly developed the largest affordable housing public finance practice in Florida.

Through these milestone achievements in the areas of public finance transactions, pollution control, affordable housing, government and business law, Bryant Miller Olive earned a statewide reputation for credibility and unparalleled service.

Today, the firm's scope of practice has expanded and includes work across the United States. Bryant Miller Olive has not, however, wavered from its founding vision: *We will be known by the quality of service we provide.*

## The Founding Vision

*We will be known by the quality of service we provide.*

Bryant ▪ Miller ▪ Olive

ATTORNEYS AT LAW

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ATLANTA ▪ JACKSONVILLE ▪ MIAMI ▪ ORLANDO  
ST. PETERSBURG ▪ TALLAHASSEE ▪ TAMPA  
WASHINGTON, D.C.